

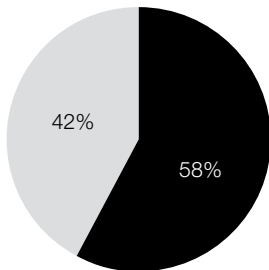


Group employee statistics

GENDER	Number	%
Male	5 534	58
Female	3 948	42
RACE		
Black (African, Coloured and Indian)	5 214	55
White	4 079	43
Other (mainly Asian)	189	2
EDUCATION		
Up to grade 11	2 082	22
Grade 12	3 459	36
Post grade 12 (e.g. diploma/certificate)	2 098	22
University degree	1 271	13
Post-graduate university degree or professional qualification	572	7
HIERARCHY		
Executive directors	61	1
Senior management	217	2
Middle/Junior management	1 094	12
Operational	5 741	61
Support	2 369	24
TOTAL NUMBER OF EMPLOYEES	9 482	

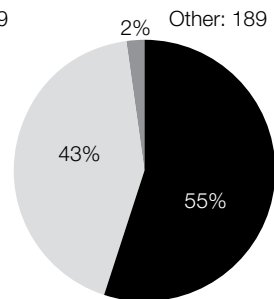
Statistics relate to permanent employees as at 28 February 2014 and exclude employees of associates and joint ventures.

Female: 3 948



Male: 5 534

White: 4 079



Black: 5 214

