



## Value added statement

VALUE ADDED	2017		2016	
	Rm	%	Rm	%
Total income (including revenue from sale of goods)	21 750		18 572	
Dividends received from associates and joint ventures	686		574	
Total expenses (excluding employee costs, depreciation and amortisation)	(16 039)		(14 536)	
	6 397		4 610	
Non-recurring items				
Impairment charges	20		30	
Other	(58)		(39)	
	6 359		4 601	
<b>VALUE ALLOCATED</b>				
<b>To employees</b>				
Salaries, wages and other benefits	2 747	43	2 325	51
<b>To providers of capital</b>	1 521	24	1 257	28
Finance costs	474	7	456	10
Dividends paid				
Owners of the parent	696	11	498	11
Non-controlling interests	351	6	303	7
<b>To governments</b>				
Normal tax on companies	410	7	619	13
<b>To expansion and growth</b>	1 681	26	400	8
Depreciation and amortisation	433	7	380	8
Retained earnings	1 248	19	20	
	6 359	100	4 601	100